Rebuilding Ukraine Association, Inc. (RUAI) is a Florida-based nonprofit organization with 501(c)(3) status. RUAI was established to provide technical assistance, workforce development, and professional education programs that support Ukraine's reconstruction efforts. This includes training in project management, project controls, construction management, infrastructure delivery, and the development of new facilities for producing building materials needed to repair and rebuild communities damaged by the Russian invasion.

Targeted funding will come in the form of contributions, grants, and in-kind donations of goods and services from individuals, corporations, the U.S. Government, international funding agencies, and other charitable organizations.

RUAI's mission is to strengthen Ukraine's institutional and workforce capacity by promoting modern project delivery practices, transparency, accountability, and the efficient management of reconstruction programs and projects.

- During 2022, Rebuilding Ukraine Association Incorporated was focused on forming a nonprofit, acquiring 501(c)3 status, and putting together a team to develop a plan and implement its education mission. www.rebukr.com/team

- In 2023, the education program REUNITE - Rebuilding Ukraine's National Independence Through Education was initiated. www.rebukr.com/project

- In 2024 - 25, RUAI focused on developing its team and core education program, Project Management and Controls Certification Program (PMPC). Additionally, RUAI advocated for its PMPC program in several venues – focusing on transparency, accountability through performance management, and integrated project controls.

- In 2026, under U.S. Army Corps of Engineers (USACE) Contract W912GB26CA008, RUAI developed and delivered three foundational project management courses from April through June 2026 for Ukraine's State Special Transportation Service through our REUNITE Education Program. Taught in Ukrainian to SSTS executive leadership, senior leaders, and project officers, the curriculum covered internationally recognized project management principles, program delivery methodology, and integrated project controls as practiced by USACE.

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REBUILDING UKRAINE ASSOCIATION

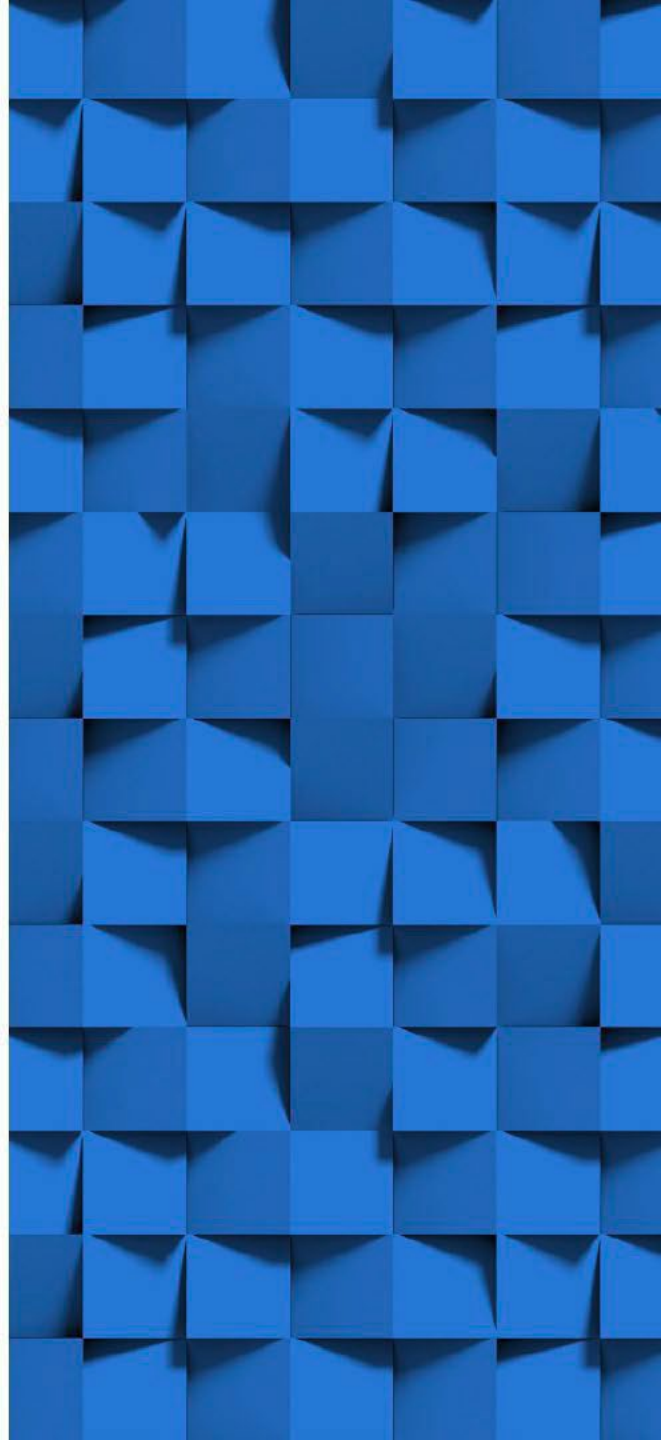
A Memorandum of Understanding outlining the **REUNITE** education initiative was produced by several of its participants and signed in Warsaw Poland on February 15th, 2023.

Preamble:

Participants coming together to create comprehensive relationships and strategic collaborative opportunities in Ukraine through successful development and delivery of professional development programs and community outreach activities focusing on professions related to the built environment (designers, builders, government agencies, and the skilled workforce).

Each participant brings unique strengths to the membership by creating an alliance, addressing increased effectiveness, professionalism, and performance of our institutions while promoting broad and positive economic impact for the Ukraine.

REBUILDING UKRAINE ASSOCIATION



Member Organizations:

- Rebuilding Ukraine Association Inc.
- The Univ. of Florida ME Rinker, Sr School of Construction
- Kyiv National University of Architecture and Construction
- Lviv Polytechnic National University
- Kharkiv National Automobile and Highway University
- Rebuilding Ukraine Agency
- Ministry of Education and Science of Ukraine
- CDM Engineering Ukraine
- BRDGES
- Kurylowicz & Associates
- Warsaw University of Technology
- APSI
- Kahua
- California Polytechnic State University
- Auburn University

REBUILDING UKRAINE ASSOCIATION

REUNITE

RE-building **U**kraine's **N**ational Independence **T**hrough **E**ducation













Kuryłowicz
+Architects

















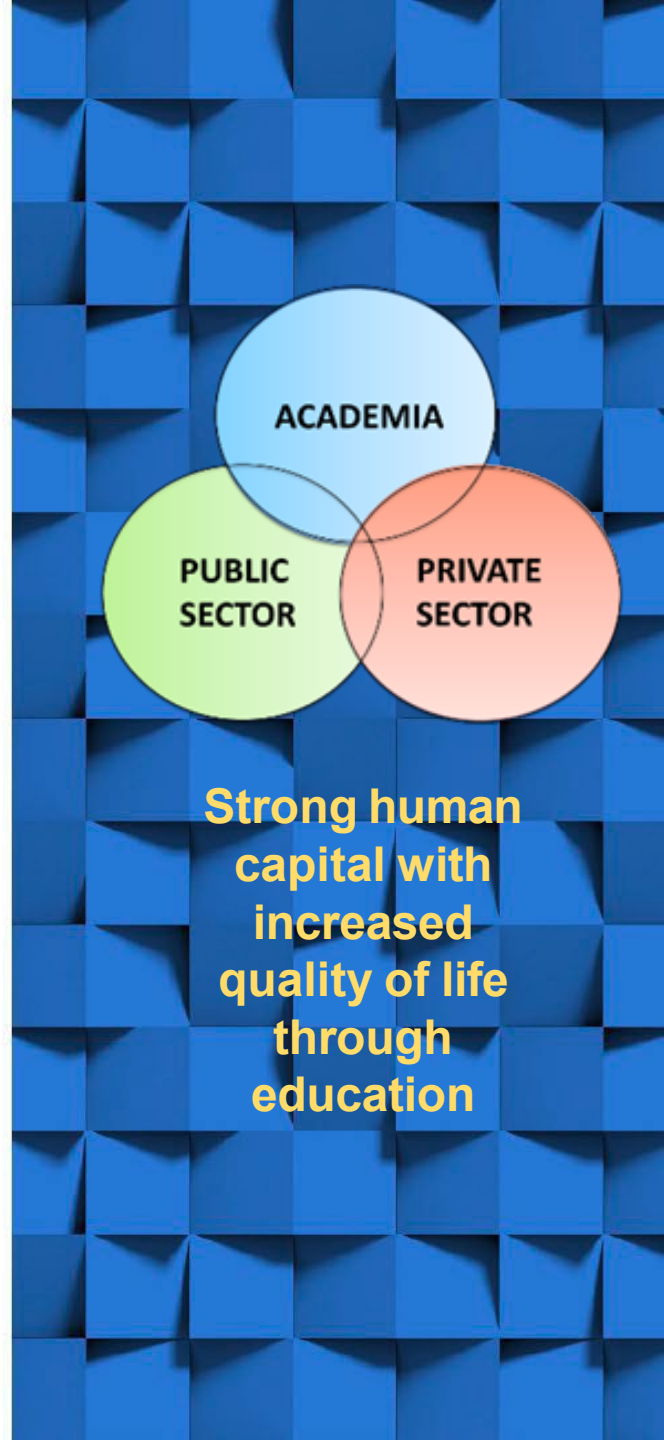
REUNITE HIGHLIGHTS

REUNITE brings together academia, public and private sectors to meld their knowledge and experience with three basic objectives:

1. Increase the numbers of highly qualified Ukrainian planning, architectural, engineering, construction management, and craft professionals who are enabled to apply the latest in best practices to rebuild a resilient and sustainable Ukraine.

2. Develop capacity in environmental sustainability and resiliency under the European Union guidelines.

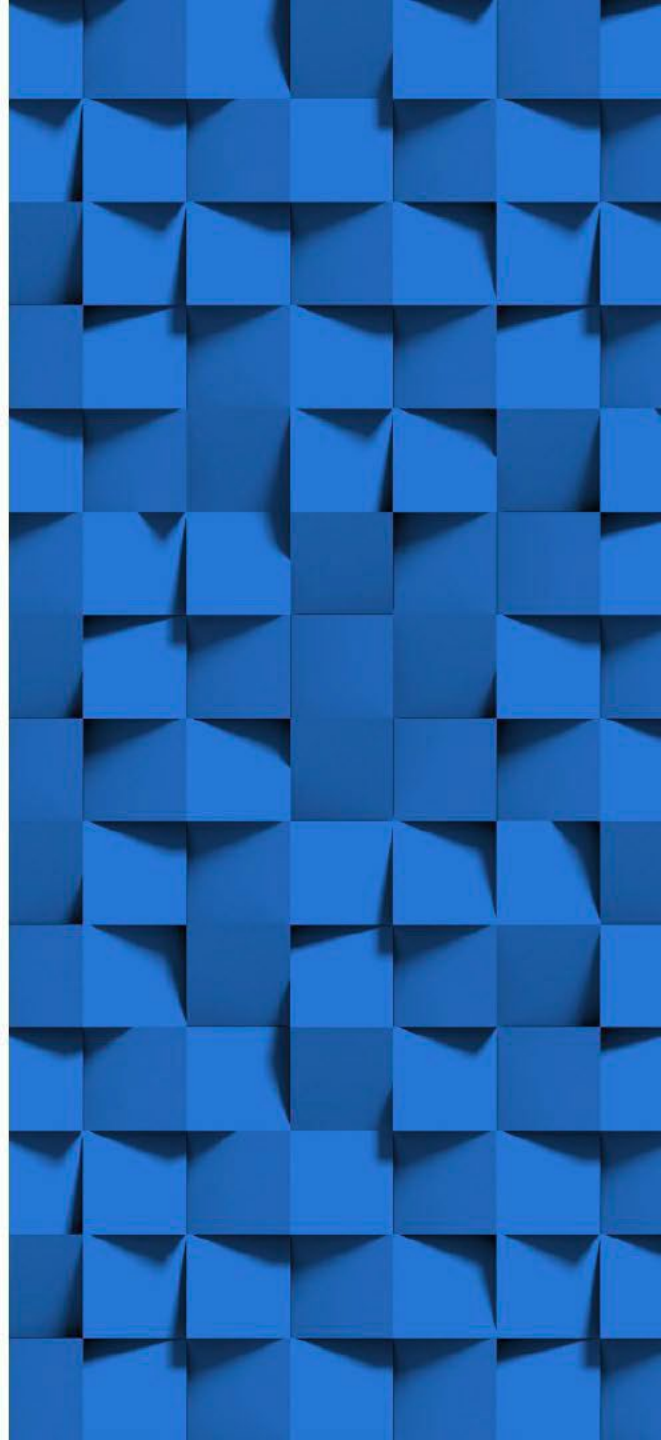
3. Ensure the utilization of leading-edge technologies and materials in re-establishing an independent, resilient, and sustainable Ukraine.



REBUILDING UKRAINE ASSOCIATION

Human Capital Development Project

- Comprehensive improvement of the design, construction, and planning industries through:
  - University-level degree programs
  - Professional development programs
  - Craft skills and technical training
  - Community outreach and engagement activities
- The strategy involves phases of development and implementation of action items, focusing on immediate needs and readily available offerings.



REUNITE'S APPROACH:

- Four - phase approach covering four years
  - Develop sustainable and resilient solutions in the design, construction, and planning industries.

PHASE 1: "Start Now and Ramp up Gradually"

PHASE 2: Human Capacity Building focusing on Resilience and Sustainability

PHASE 3: Sustained Rebuilding Efforts

PHASE 4: Ukraine's is Independent and REUNITE

REBUILDING UKRAINE ASSOCIATION

DELIBERATE

INTENTIONAL

STRATEGIC

Promoting knowledge transfer for future Ukrainian generations

Phased Action Plan Focused on EU Integration

PHASE 1

Months 1-18: "Start Now and Ramp up Gradually"

- Strategic Planning Session
- Visiting Scholars' program (*Strengthen Institutional Capacity)*
- Awareness activities on university partner campuses
- Implement readily available technologies
- Recruit private sector stakeholders
- Formalize credentialing programs
- Rapid deployment of best practices for accelerated reconstruction of critical infrastructure projects
- Provide training on development of grant proposals

The RDNA2 states that; *The key guiding principles of the government's Recovery Plan are to start now and ramp up gradually;.*

Specific strategies for attracting and retaining women, veterans, and displaced refugees.

Phased Action Plan Focused on EU Integration-cont.

PHASE 2

Months 9-36: Human Capacity Building Focused on Resilience and Sustainability

- Skilled Labor Programs *(Business Enabling Environment)*
- Entrepreneurship Development Programs
- “Helmets to Hardhats” Veterans training and certification programs
- Specific Programs focused on women
- Returning refugee upskilling programs

Develop capacity in environmental sustainability and resiliency under the guidelines of the European Union.

Phased Action Plan Focused on EU Integration-cont.

PHASE 3

Months 18-40: Sustained Rebuilding Efforts

- Address the planning, design, and construction of a Sustainable Ukraine
    - Feasibility, master planning and prioritizing of healthcare, education, housing and critical infrastructure (energy and transportation) projects
    - Recommend the re-establishment of primary businesses
- Coordinate with Ukrainian public sector start of construction

REBUILDING UKRAINE'S NATIONAL INDEPENDENCE through EDUCATION

Phased Action Plan Focused on EU Integration-cont.

PHASE 4

Months 36-48: Ukraine is Independent and **REUNITED**

- Enable Ukrainian partners to sustain the actions of the rebuilding effort

REUNITE
IS
The REBUILDING of
PEOPLE
PLACES
COMMUNITIES
&
THE FUTURE OF UKRAINE
through
EDUCATION

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REBUILDING UKRAINE ASSOCIATION

REUNITE is an inclusive and impartial convener of academic, industry, and government stakeholders who formulate educational opportunities and applied research. Their goal is to develop regional and nationally scalable solutions in the design and construction industry.

Through our association and its stakeholders, organizations can be connected to programs and projects planned for the Reconstruction of Ukraine.



For more information, please contact: Thomas Lang, reunite@rebukr.com

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