To be signed on 15th of February 2023, between:

Rebuilding Ukraine Association Inc. – A 501(c)3 Based in San Antonio Florida, USA

And

2. The University of Florida ME Rinker, Sr School of Construction

And

3. Kyiv National University of Architecture and Construction

And

4. Lviv Polytechnic National University

And

5. Kharkiv National Automobile and Highway University

And

Confederation of Builders of Ukraine

And

Rebuilding Ukraine Agency

And with the support of

8. Ministry of Education and Science of Ukraine

Together referred to as the Parties.

Separately as Participant(s)

#### PREAMBLE:

The Memorandum of Understanding (MOU) participants listed above are coming together to focus on the comprehensive relationships and strategic collaborative opportunities in the Ukraine through successful development and delivery of professional development programs, and community outreach activities focusing on the professions related to the built environment (designers, builders, government agencies, and the skilled workforce).

Each of these participants bring unique strengths to the overall membership in creating an alliance addressing increased effectiveness, professionalism, and performance of our institutions while promoting broad and positive economic impact for the Ukraine.

#### SCOPE OF ACTIVITIES:

The REUNITE Alliance as outlined in Addendum 1 to this MOU will be an inclusive and impartial convener of academic, industry, and government alliance member stakeholders to formulate educational opportunities and applied research and potential solutions on a national and regional scale in the STEM and other disciplines. REUNITE will necessarily have an impact in relevant cross-cutting areas such as sustainability, transportation, environment, security, resilience, and human capital development.

In compliance with each alliance members' governing policies, REUNITE Alliance members will pursue opportunities through such formal mechanisms as:

- Identification and dissemination of best practices
- Professional development programs
- Visiting scholar and post-doc programs
- · Research collaboration
- · Soliciting Private Sector and Government Agency Funding
- · Hosting conferences / symposiums

#### RESOURCES:

Each participant to this alliance member will appoint and empower a lead person who will serve as the champion and main point of contact on behalf of their organization / entity. Each of these champions will be responsible for the overall leadership of the REUNITE activities for that member. These lead stakeholders will be assigned / allocated to the operations of the REUNITE Alliance. In recognition of this role, it is necessary that each member provide a tangible commitment to the leader and the alliance at levels that each determine appropriate. Each alliance member on an activity-by-activity basis will make all other resource commitments. It is recognized that in order to have a substantial impact it will be necessary to collaborate to raise funds from third-party sources in the public and private sectors.

#### OPERATIONAL GUIDELINES:

The appointed lead persons will have regularly scheduled communications to discuss ongoing and future activities. (see paragraph titled Spring Meeting) It is anticipated that the MOU participant will meet in person at the Spring Meeting in Warsaw, Poland involving one or more representatives from each organization.

#### FORMAL ACTIVITY AGREEMENTS:

This Memorandum of Understanding represents guidelines for working together, is not legally binding, and does not impose any legal or financial obligations or liabilities to any of the members, organizations, institutions, or universities of the MOU. Any previous (bilateral) agreements between the partners remain unaffected by this MOU or consolidate first installments of the measurements proposed.

This MOU provides the framework on which we can develop a dynamic and responsive group of collaborating organizations to identify and achieve shared goals and objectives, and to facilitate and develop a genuine and mutually beneficial relationship. Before implementing any of the activities contemplated within the MOU, the parties will discuss the opportunities and challenges presented and will thereafter enter into specific activity agreements based upon the mutually agreed upon objectives and outcomes of the parties. MOU signatories <u>are not required</u> to participate in ALL proposed activity agreements.

#### USE OF NAME:

No MOU signatures shall use the name, affiliation or logo of any other participant, institution or university in any publicity, advertising, or news release without the prior written approval of an authorized representative of said MOU member organization, institution, or university.

However signatories are agreeing to the use of their names and logos in materials used for the express use of the REUNITE education initiative - (Addendum 2) and press release (Addendum 3)

#### SPRING MEETING - WARSAW POLAND:

The Parties agree to work towards a meeting in Warsaw during the month of April 2023 to discuss formalizing each participants participation in the REUNITE program that has been developed between the Rebuilding Ukraine Association Inc. (RUAI) and the ME Rinker School of Construction Management at The University of Florida (UF). See Addendum 1 – Reunite

It is anticipated that at this meeting in Warsaw, Poland the Ukraine Ministry of Infrastructure will be asked to send a representative to the attend as well as others.

The meeting is anticipated to take 2 days with 4 sessions - and a diner on the 1st day of the conference.

#### PARTICIPANTS:

1. Rebuilding Ukraine Association Inc. - A 501(c)3 Based in San Antonio Florida, USA

Rebuilding Ukraine Association Incorporated (RUAI) is a Non-Profit 501(c)3 – based near Tampa, Florida. RUAI was organized to provide technical assistance training to support the development of new building materials production facilities to repair the war damage from the Russian invasion. RUAI's application for non-profit status meets the requirements under NTEE code Q30. RUAI will evaluate, educate, supply and train engineers, architects, construction managers and employees of the national and regional governments and businesses of Ukraine. Assisting them in planning and designing the construction of housing, agricultural buildings, hospitals, schools, commercial and industrial buildings, and infrastructure with the new products and building methods.

Most of RUAI's efforts will be provided in Ukraine throughout the country. A training center is planned to be established in the first major materials production facility that is constructed. Certain services, such as training on equipment bound for installation in Ukraine, will be performed in the

US or EU countries, In the interest of "building back better" Ukrainian engineers and architects may be flown in to attend education at a university specializing in building design and materials that utilizes new and efficient products and energy saving systems. In-country services cannot commence in earnest until the war has ended so it is difficult to forecast the timing of commencement of its services. On-line services, however, can commence within 60-90 days. The size and scope of the services that are performed will depend on the amount of the funding that the organization is able to raise or grants that it qualifies for or is awarded. RUA is confident significant funds can be raised for their efforts but has only forecasted a very conservative outcome in its forecast.

#### And

#### 2. The University of Florida ME Rinker, Sr School of Construction Management

Established in 1935, the M.E. Rinker, Sr. School of Construction Management is the oldest continuous construction management program in the United States. The school offers majors in Construction Management and Fire and Emergency Services, and certificates in Construction Management, Emergency Medical Services Management, and Fire and Emergency Services Management. University of Florida is a public institution that was founded in 1853 and is one of the most renowned academic institutions in the country. Ranked among America's five best public universities, Florida generates momentum that moves our world.

ME Rinker, Sr School of Construction Management will be a major participant in developing the educational programs and curricula for training Ukrainian engineers, architects, construction managers and employees of the national and regional governments and businesses. Provided it is possible to ensure safe conditions educators may be flown to parts of Europe to perform in person activities. Online curricula may be developed and executed on a faster scale than in-person activities and such will be the main focus for the initial scope of the project. The size and scope of the services that are performed will depend on the amount of the funding that the project is able to raise or grants that it qualifies for or is awarded.

#### And

#### 3. Kyiv National University of Architecture and Construction

The Kyiv National University of Construction and Architecture (KNUCA) is the largest and most important building and architectural university of Ukraine located in the nation's capital, Kyiv. The institution was founded in 1930 and currently, the Kyiv National University of Construction and Architecture is a leading research institution in Ukraine for the development and implementation of the latest technologies and materials in modern construction. KNUCA has numerous departments which offer undergraduate, graduate, doctorate and post-doctorate degrees and research positions. These include architecture, civil engineering, construction and technology, engineering systems and environment, geoinformation systems and territory management, urban and spatial planning, automation, and information technologies. KNUCA's mission is to be the first among equals, the

leader in the provision of educational services in Ukraine. Kyiv National University of Construction and Architecture should be a leading scientific center in the field of construction and architecture, and train qualified specialists with an active lifestyle, modern knowledge, and practical skills. The university has implemented and uses a quality management system that meets the requirements of the ISO 9001: 2015 standard.

One of the three Ukrainian universities who will be active participants in the project, KNUCA will play a significant role in the development and delivery of training and educational services for Ukrainian professionals.

And

#### 4. Lviv Polytechnic National University

Lviv Polytechnic National University (LPNU) is the largest scientific university in Lviv, Ukraine. Since its foundation in 1816, it has been one of the most important centers of science and technological development in Central Europe. LPNU's mission is to form future leaders who work wisely, creatively, effectively. The fundamental principles that define the ideology of modern Lviv Polytechnic National University are high professionalism, academic freedom and institutional autonomy, innovation in research and teaching, trust, respect, and justice. Of all LPNU's numerous institutes, the most relevant to this project include administration, governance, and professional development; architecture and development; civil engineering and building systems; geodesy; economics and management; power engineering and control systems; computer technologies, automation, and metrology; mechanical engineering and transport; enterprise and advanced technologies; sustainable development; telecommunications, radio electronics, and electronic engineering.

One of the three Ukrainian universities who will be active participants in the project, LPNU will play a significant role in the development and delivery of training and educational services for Ukrainian professionals.

And

#### 5. Kharkiv National Automobile and Highway University

Founded in 1930, Kharkiv National Automobile and Highway University (KhNAHU) is a non-profit public higher-education institution located in Kharkiv, Ukraine. KhNAHU's departments include automotive; road construction; mechanical engineering; transport systems; management and business. It is expected that experts from the transport systems faculty and road-building Faculty will take an active part in the development and delivery of educational programs.

One of the three Ukrainian universities who will be active participants in the project, LPNU will play a significant role in the development and delivery of training and educational services for Ukrainian professionals.

And

#### 6. Confederation of Builders of Ukraine

The Confederation of Builders of Ukraine is the largest specialized association of Ukrainian business, which defends the interests of the construction industry and market players, is focused on European values and standards, and creates an attractive business environment. The goal of the Confederation of Builders of Ukraine is to promote the development of the construction industry in Ukraine, as well as protect the interests of its members.

Over the years of its existence, the Confederation has become a well-known and influential organization, which includes more than 700 construction holding companies and professional associations and has representative offices in all regions of Ukraine. For the purpose of further integration into the European and world space, the priority task of the KBU is to improve the regulatory framework, implement programs for the construction of affordable housing, improve the investment climate, and establish transparent norms for the development of the construction complex. In its development, the Confederation reached the level of obtaining the status of a self-regulatory organization, which indicates the ability and readiness to perform certain regulatory functions inherent in the state in the construction industry at a high professional level.

Confederation of Builders of Ukraine is one of the key partners and channels for connection to public and private sectors of the Ukrainian construction industry and therefore will play a crucial role in implementing various aspects of the project.

#### And

#### 7. Rebuilding Ukraine Agency

Rebuilding Ukraine Inc. is the US-based member-owned international rapid deployment agency, that was founded in March 2022 with the sole purpose of helping Ukraine rebuild after the Russian war. The agency represents the US, UK, EU, Canadian and Ukrainian professionals, financing institutions and manufacturers under a unified umbrella in order to deliver maximum impact for the rebuilding effort of Ukraine. The team of professionals has decades of experience working in Ukraine and an impressive list of successfully completed projects in Ukraine and around the world. Multiple completed projects and financings with OPIC/DFC, various Export Credit Agencies, USTDA, IFC, EBRD, capital markets.

#### And

#### 8. Ministry of Education and Science of Ukraine

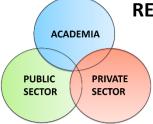
The Ministry of Education and Science of Ukraine is the main body in the system of central bodies of the executive power of Ukraine. The Ministry of Education and Science of Ukraine carries out work in accordance with the Regulation on the Ministry of Education and Science of Ukraine, approved by Resolution No. 630 of the Cabinet of Ministers of Ukraine dated October 16, 2014. The Ministry of Education, in particular, ensures the formation and implementation of state policy in the fields of education and science, scientific and technical activities, innovative activities in the

specified spheres, transfer (transfer) of technologies, as well as forms and implements state policy in the sphere of state supervision (control) of the activities of educational institutions, enterprises, institutions and organizations that provide services in the field of education or conduct other activities related to the provision such services, regardless of their subordination and form of ownership, etc.

SIGNATURES:
Rebuilding Ukraine Association Inc.
Name: Thomas Lang
Signature:
The University of Florida ME Rinker, Sr School of Construction  BOARD OF Trustees  Name: Robert F. Cox Elizabeth Keeter  Signature: Ul Whith Ketter
Kyiv National University of Architecture and Construction
Name: Petro Kulikov  Signature:  Lviv Polytechnic National University  Manual Control of the Con
Lviv Polytechnic National University
Name: Nataliya Chachray  Signature:
Kharkiv National Automobile and History University
Name: Viktor Bohomolov  Signature:

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### REbuilding Ukraine's National Independence Through Education



**REUNITE** is a functioning collaborative formed at the intersection of academia, the public sector, and the private sector with the overarching goal of addressing the post-war Ukraine rebuilding activities through mutually beneficial activities with champions

embracing education, government, and corporate perspectives.

Capitalizing on our combined strengths and resources, **REUNITE** members have come together to focus on the comprehensive improvement of the design and construction industries through successful development and delivery of university-level degree

programs, professional development programs, community outreach, and engagement activities. This human capital development project seeks to create aligned programs for schools, universities, businesses, and government agencies, promoting knowledge transfer for future Ukrainian generations.



This initiative began with the creation of Rebuilding Ukraine Association Incorporated (RUAI), a nonprofit 501(c) 3, which was organized to provide technical assistance training to support the development of new building materials production facilities to provide necessary materials to repair the war damage from the Russian invasion.

**REUNITE** is an inclusive and impartial convener of academic, industry, and government stakeholders who formulate educational opportunities and applied research. Their goal is to develop solutions on a national, and even regional scale in the design and construction industry.

For more information, please contact: Thomas Lang, <a href="mailto:reunite@rebukr.com">reunite@rebukr.com</a>

## Get Involved

The relationships that can be developed thru our association and its stake holders will allow you and your organization to be connected to the programs and projects being planned for the Reconstruction of Ukraine.



Providing you and your organization a door to walk threw into the opportunities in Ukraine and a network to access for future employees for your team.

# Rebuilding

## Ukraine

## **Association**

### Inc.

The Mission of Rebuilding Ukraine Association Incorporated is to provide education and training to support the development of new building materials production facilities and infrastructure to repair the war damage from the Russian invasion.

Rebuilding Ukraine Association Incorporated is a 501(c)3 Non-Profit based near Tampa Florida.

#### Contact us at:

Rebuilding Ukraine Assoc. Inc. PO Box 1303 San Antonio FL 33576

reunite@rebukr.com

www.reburk.com

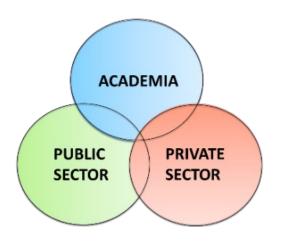
# REUNITE





REbuilding
Ukraine's
National
Independence
Through
Education





**REUNITE** will impact the development of government officials, engineers, architects, construction managers to plan, design, and construct of all types of buildings and infrastructure utilizing the newest products, latest smart and green technologies, and building methods. In addition, **REUNITE** will include public agencies and their employees to identify and implement best practices to ensure effective municipal level checks and balances throughout the industry, utilizing relevant performance metrics and data driven decisions.













rebuildindUKRAINE



A functioning collaborative formed at the intersection of academia, the public sector, and the private sector with the overarching goal of addressing the post-war Ukraine rebuilding activities through mutually beneficial activities with champions embracing education, government, and corporate perspectives.

**REUNITE** members have come together to champion the comprehensive enhancements to the four pillars of the planning and design of the building materials industries and infrastructure in Ukraine:

- 1. development and delivery of universitylevel degrees,
- professional skills development,
- 3. community outreach, and
- 4. engagement activities.

**REUNITE** is an inclusive and impartial convener of academic, industry, and government stakeholders who formulate educational opportunities and applied research. Their goal is to develop solutions on a national, and even regional scale in the design and construction industry.



## **Participants**

- University of Florida
- Kyiv National University of Architecture and Construction
- Lviv Polytechnic National University
- Kharkiv National Automobile and Highway University
- Ukraine Ministry of Education
- Ukraine Ministry of Infrastructure
- Federation of Builders of Ukraine
- Rebuilding Ukraine Agency



## **Get Involved**

The relationships that can be developed thru our association and its stake holders will allow you and your organization to be connected to the programs and projects being planned for the Reconstruction of Ukraine.

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# REUNITE

Rebuilding Ukraine's National Independence Through

EducationВідбудова Національної Незалежності України
Через Освіту











КБУ Конфедерації Будівельників України





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